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Dear Mike,

It is always daunting to construct a building in Haiti. Through this entire process you and your team had been invaluable to us. Surely, we could not have done it without each amazing contribution.

This peanut depot means a great deal to us at Meds & Food for Kids, but it also means a lot to the people of Haiti. It means that we at MFK will be able to buy more Haitian peanuts from more Haitian small holder farmers, lifting them out of poverty and allowing them to feed their children and maybe even send their kids to school.

Mike, with your help and that of Jordan Novotny, we were able to conceive a Butler metal building that could be built in Haiti. Generously, Ayars & Ayars sent their right-hand man, Jeb Mierau, to Haiti to assess the building site and to interview potential Haitian construction companies for the project. Jeb's help was essential in making this choice. We very much appreciate Jeb sharing his expertise with us.

Once the foundation was finished, Ayars & Ayars generously sent their experienced and hard working team of Brian Sheldon and Mike Greve for three weeks to supervise the unloading and erecting of the building. Brian and Mike very quickly learned that in Haiti, if anything can go wrong, it most likely will. Brian and Mike first waited for the shipping containers containing the building materials to arrive from the port; they arrived a day and a half behind schedule. They then patiently waited for the contractor's crane, which arrived another two days late, and was not the quality of crane they were accustomed to. Then they waited again when the crane's cable broke, then when the crane's battery died, then when the crane's tire went flat. Each day Brian and Mike respectfully showed the Haitian construction team how to erect this metal building, which was more complex than previous metal buildings in the Haitians' experience. The tools that had been sent from the US were delayed for two weeks on the dock in Florida and then by another three weeks in Haiti due to a dispute between customs and the Haiti shipping company. Brian and Mike made do with tools available at the MFK factory, and other improvised tools. When Brian's and Mike's three weeks were over, the building was not yet



complete, but Brian and Mike made sure that the Haitian workers knew how to continue with the roof, the walls and the installation of the doors using the available Haitian tools. Brian and Mike were clearly pillars of patience and perseverance, and we are so very grateful to them. As of this letter, the US tools are still not in our possession but the Haitians construction workers continue with the building and we are hopeful that it will be finished shortly.

While Brian and Mike endured the frustrations at the construction site all day long, they lived at the Haitian equivalent of a Motel 6; but they never complained about the conditions. The food was not what they were used to. The heat and humidity were not what they were used to. The lack of entertainment or distractions were not what they were used to. They worked long hours, seven days a week, to accomplish the job. I have never seen more dedicated workers.

We are very, very grateful to the whole team at Ayars & Ayars for making the new peanut depot a reality. Without your help we truly could not have made it through this critical time in the construction.

With deep gratitude,

A handwritten signature in black ink, appearing to read "Pat". The signature is stylized and cursive.

Patricia B. Wolff, M.D.  
Executive Director, Founder  
Meds & Food for Kids